



BRISTOL HEALTH SERVICES PLAN

**UPDATE FOR JOINT HEALTH
SCRUTINY COMMITTEE TO BE
HELD ON 19 APRIL 2010**

Bristol Health Services Plan

1. Introduction

This report summarises the progress on work related both to delivery of acute and community facilities and the completion of service reviews as part of the Bristol Health Services Plan programme from October 2009 to April 2010.

A separate paper provides a briefing on the Bristol Health Services Plan Service Design Programme.

2. Update on new facilities

The table below summarises the current position in relation to the development of new acute and community health care facilities as part of the BHSP programme.

Completed	<ul style="list-style-type: none"> • Centralising NBT's A&E services at Frenchay • Minor Injuries Unit at Southmead • Re-provision of services from Blackberry Hill • Re-provision of services from Keynsham Hospital • Centralisation of general paediatrics inpatients at Bristol Royal Children's Hospital • Catheterisation laboratories at Frenchay • Completion of the adult ENT unit at Southmead Hospital • New Portishead Primary Care Resource Centre • New Heart Institute building at the Bristol Royal Infirmary • New information management and technology centre at University Hospitals Bristol (enabling scheme for extension to the Bristol Royal Infirmary) • Centralised sexual health services at the Central Health Clinic • Yate West Gate Centre completed and opened. It is anticipated that outpatients, ultrasound and minor injury services will commence during April. • Southmead : Pathology Sciences and Learning and Research centre completed and opened
Construction starting in 2010	<ul style="list-style-type: none"> • New Southmead Hospital (including Southmead Community Hospital). Work on the Southmead PFI has commenced with the agreement of an Advance Works Contract in August 2009. The main contract was signed in February 2010. Construction of the new hospital will be complete in 2014. • South Bristol Community Hospital. The contract was signed in February 2010. Building work has

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	<p>commenced and will be complete in early 2012.</p> <ul style="list-style-type: none"> • Cossham Hospital redevelopment. Planning permission was granted in September 2009 and the Full Business Case was approved by NHS South West in March 2010. Services in the main building have been decanted elsewhere on the site during March 2010. The main scheme will start in May 2010 and be completed in early 2012. • Southmead – phase 2a pathology scheme to commence in 2010 with completion scheduled for end 2011/12.
Work ongoing during 2010	<ul style="list-style-type: none"> • Full Business Case being prepared for ward block extension to the Bristol Royal Infirmary - for completion in 2014 • Full Business Case being prepared for extension and conversion of the Bristol Royal Hospital for Children to allow centralisation of specialist hospital services for children in Bristol - for completion in 2014 • Full Business Case being prepared for Clevedon Hospital redevelopment. Outline Business Case approved and site purchased. Full Business Case due for completion by autumn 2010. New facility due to open in 2013. • Eastville Community Health Care Centre. The business case is subject to review to consider the impact of local and national policy developments that have arisen since the scheme was first conceived. This may require the design of the facility to be updated and may necessitate a new planning application, so the programme has been extended to allow for this. The extended programme will still enable the facility to open within the overall timescale for the BHSP. • Frenchay Community Hospital – An emerging themes paper has been presented to Overview and Scrutiny Committees in South Gloucestershire and Bristol. A stakeholder event is being organised for June 2010 to allow stakeholders to consider draft options • Thornbury Hospital - Planning is ongoing involving stakeholders in Thornbury

3 Service Reviews

During the past six months a review of breast services has been successfully concluded and a review of head and neck cancer services has been initiated across the local NHS.

3.1 Breast Services Review

The objective of the Breast Services Review was to deliver the best possible breast service for local patients. Through the review process there was extensive involvement of clinicians and patients from across Bristol, North Somerset and South Gloucestershire. As a result of the review a new service model for breast care services was developed which includes a hub at the new Southmead hospital, a satellite hub at Weston General Hospital and community spokes at Southmead Hospital, Weston General Hospital, Central Health Clinic and South Bristol community Hospital. The conclusions of the Breast Services Review were supported by the Overview and Scrutiny Committees of all three local authorities.

3.2 Head and Neck Cancer Services Review

A review of Head and Neck Services was initiated in December 2009. The review covers head and neck cancer services provided to patients from Bristol, North Somerset, South Gloucestershire, B&NES, Wiltshire and Somerset at University Hospitals Bristol, North Bristol Trust and Royal United Hospital Bath. The approach to the review again has extensive involvement from patients and clinicians from across the health system. As with the Breast Services Review, the process is being managed by a Project Board with clinical and managerial representation from across the health system and with patient representation.

A Stakeholder Event held on Tuesday 2nd March 2010 was attended by over 50 clinicians and patients along with managers from PCTs and Trusts. At this event it was clear that there is consensus support for the proposed clinical model, which would be a hub, satellite and spoke model. This would involve the centralisation of complex surgical care in a Bristol hub with other services where possible being provided closer to home. The satellites would provide some diagnostics and routine surgery and that the spokes would provide rehabilitation.

The next stage of the process will be considering the location for the Bristol hub. An Advisory Panel with an expert independent chair will make recommendations to the Project Board regarding the location of the hub, which will in turn make recommendations to the relevant Primary Care Trust Boards. As with the Breast Services Review the conclusions will be presented to Overview and Scrutiny Committees to determine whether proposed changes require public consultation.

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4 Healthy Futures Programme

The Bristol Health Services Plan (BHSP) was first established in 2004 to transform, modernise and improve health facilities and services throughout Bristol, North Somerset and South Gloucestershire (BNSSG). The Plan has provided a strong focus on the development of acute hospital and community based facilities across BNSSG. There has also been an emphasis on redeveloping and redesigning clinical pathways and models of care, overseen by the BNSSG Service Design Programme Board.

The Primary Care Trusts and provider trusts in Bristol, North Somerset and South Gloucestershire are now planning to establish a system wide programme which will encompass the Bristol Health Services Plan but will also enable local NHS organisations to address the challenges of the new decade. The new programme will be known as the Healthy Futures Programme and will build upon what has been achieved through the Bristol Health Services Plan, to ensure that over the next five years and beyond the local NHS is able to continue to improve the quality of care against a context of constrained investment and rising patient and public expectation. The Programme will further strengthen the role of primary and community health services and redesign pathways of care across the local health system. Key elements of the programme will include:

— Transforming Out of Hospital Care

Developing a comprehensive, 24/7 out-of-hospital care system will enable many more patients to be supported in managing their own care and having access to the right level of care in the right setting when it is required. By making these improvements and addressing the gaps which currently exist in community services we will be able to reduce the need for patients to use acute hospital services and when people do need hospital care many will be supported to leave hospital earlier. This strategy for out of hospital care has important implications for primary care. Practice based primary care has the opportunity to establish itself as the basic building block of all out-of-hospital care: elective care, urgent care, case management, self care and the building of healthy communities.

— Changing and Improving Acute Services

Over the last year the local NHS has successfully led reviews of acute Heart Attack, Stroke and Breast services with extensive involvement from local patients and clinicians. These changes are delivering big improvements for patients as services are redesigned across organisational boundaries. The improvements to out of hospital care will enable acute services to concentrate on the needs of complex and emergency patients and this will provide major opportunities to improve the quality and productivity of acute services further. In particular this

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will come from more effective joint working by clinicians, avoiding duplication and improving performance.

The Healthy Futures Programme is therefore being developed as an umbrella programme through which system wide service improvement initiatives are delivered across BNSSG. The specific projects to be delivered through the Healthy Futures Programme will be developed between the local NHS organisations over the next few months, with extensive engagement of clinicians from across the local health system. Further briefings will be provided to the Joint Health Scrutiny Committee on the programme at future meetings.

4 Conclusions

The last six months has seen significant progress in the delivery of the Bristol Health Services Plan. In addition to the very significant progress which has been made in developing plans for, and delivering, new acute and community facilities, very good progress has been made in developing and improving specialist services across the local health system.

The new decade brings new challenges and the local NHS is developing a programme through which it will build upon the Bristol Health Services Plan to further improve and develop local health services. The Healthy Futures Programme will encompass the Bristol Health Services Plan and will further strengthen the role of primary and community health services and enable further redesign pathways of care across the local health system.

David Tappin
Director of Strategic Development
NHS Bristol
April 2010.